

Title	Buckinghamshire Accountable Care System Update to the Health and Wellbeing Board on progress to date
Date	14 September 2017
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Purpose of this report:

To update the Health and Wellbeing Board on the progress of the Accountable Care System in Buckinghamshire.

Background:

In June 2017, Buckinghamshire was announced as being one of the first wave of Accountable Care Systems (ACS). ACSs aim to deliver improvements to local health and care through joining up services in place of what has often been a fragmented system.

In March 2017, the Health and Wellbeing Board formerly agreed a Health and Social Care Integration Roadmap to 2020 for Buckinghamshire. This set out the opportunities and case for change for Buckinghamshire County Council and the NHS to have more integrated working between commissioners and providers of health, public health and social care services to improve the health and wellbeing of our residents and better manage demand on our services.

Across the country health and social care are seeking to become more integrated in order to deliver better, more joined up services. Whilst our current health and social care system has made improvements, it has failed to keep pace with the population's needs and expectations and is unsustainable. We face unprecedented pressure on funding and growing demand, in particular from an ageing population. Integration offers an opportunity to redesign services around the needs of individuals, not organisations, and to make the best use of collective resources to manage demand more effectively

The Integration Roadmap was agreed against the background of the NHS Five Year Forward View (FYFV) which outlined why and how the NHS should change. It called for better integration of GP, community health, mental health and hospital services, as well as more joined up working with local authority partners. The FYFV led to the creation of Sustainability and Transformation Partnerships (STP's). STPs were announced in December 2015 as part of NHS Planning Guidance. There are 44 'footprint' areas for England with each required to have a 'place based' plan for better integration. STPs set out at a high level how services should evolve and contribute to the national FYFV vision of better health, better patient care and improved NHS efficiency. Buckinghamshire, Oxfordshire and Berkshire West (BOB) have come together and developed an STP to reduce the gaps in health and wellbeing, care and quality and finance.

Accountable Care Systems (ACS)

In order to accelerate integrated ways of working, NHS England encouraged well developed STPs to submit an expression of interest to progress into Accountable Care Systems (ACS). ACSs are 'evolved' versions of STPs working as locally integrated health system, in which NHS organisations (both commissioners and providers), often in partnership with local authorities, choose to take on clear collective responsibility for the cost and quality of care for a defined population with an agreed budget. The ACS's aim is to provide joined up, better coordinated care and to keep people healthier for longer and out of hospital. In return NHS organisations will be given more local control and freedom over how the health system in their area operates.

Buckinghamshire applied for ACS Status in May 2017 and was announced as one of eight first wave designated ACSs on 15 June 2017. The partners involved in the Buckinghamshire ACS are NHS Aylesbury Vale and Chiltern Clinical Commissioning Groups, Buckinghamshire Healthcare NHS Trust, Buckinghamshire County Council, Oxford Health NHS Foundation Trust, FedBucks (which represents over 80% of Bucks GPs) and South Central Ambulance Service.

As partners we are already making great progress in joining up GP, community, mental health, hospital and social care services and in helping our communities live healthier and more independent lives. Leading the way as one of the first Accountable Care Systems should allow the local NHS greater control, freedom and added pace to our shared work: for example by

- providing more care closer to home to reduce length of stay in hospital,
- enabling GPs and mental health teams to work alongside hospital teams in A&E, and
- streamlining care for people with long term conditions such as diabetes.

Forming an Accountable Care System will however not affect the existing statutory roles or governance requirements of the partners involved.

Progress to date – Governance

From June 2017 the previous Healthy Bucks Leaders Group accountable to the Health and Wellbeing Board became the Accountable Care System (ACS) Partnership Board, which builds on the existing "*One Buckinghamshire, one integrated health and care system*" approach to collaborative working across the county". Other first wave ACSs include Berkshire West (from within the Buckinghamshire, Oxfordshire and Berkshire West (BOB) STP), Frimley and Luton, Milton Keynes and Bedfordshire.

The members of the Partnership Board are the Chief Executives of the Clinical Commissioning Groups, NHS providers (Buckinghamshire Healthcare NHS Trust, Oxford Health Foundation Trust, South Central Ambulance Service and FedBucks GP Provider Company) and Buckinghamshire County Council.

A timescale is in place to enter formal arrangements for the Accountable Care System from 1 April 2018. The Accountable Care System is not an organisation or body in its own right; its members are accountable to their constituent governing bodies. Therefore the CCG, BHT governing bodies and BCC Cabinet will be agreeing the Terms of Reference for the Partnership Board and ways of working with partner organisations and NHS England in the early autumn and will update the Health and Wellbeing Board on these arrangements in due course.

Areas of focus

The initial areas of focus are:

- Creating a plan for engaging with the public and partners
- Committing to making faster improvements
- Creating a decision making and governance structure
- Demonstrating how we will work, partnering with local GP practices formed into clinical hubs
- Developing the integrated system between the NHS and Buckinghamshire County Council as set out in the Roadmap to 2020.

Throughout the summer the Accountable Care Partnership Board has held three meetings to coordinate planning and work streams.

What do we need to do (delivering the aims of the NHS Five Year Forward View):

We need to focus on the key priority areas from the NHS Five Year Forward View - Urgent and Emergency Care, Primary Care, Cancer and Mental Health.

We will also be working on:

1. The roll out of Extended GP access, including urgent on the day appointments
2. Modernising primary care premises
3. Better physical health for people with Mental Health illness including establishing a recovery programme
4. By March 2018, 85% of all assessments for continuing health care funding take place out of hospital in a community setting

And:

- We are creating plans to deliver these changes covering staff, IT and management of our estates
- We have a 100 Day Plan that has outlined what we will do including development of a project management office, population health management initiatives and governance requirements

Engagement – we are working with all partners and there will be three phases:

- Phase 1** First 100 days –establishing the principles and ways of working
- Phase 2** Communications and engagement plan to support the delivery of the Accountable Care System
- Phase 3** How we will transform our approach to communications and engagement across the system, in keeping with the aspirations of the Accountable Care System

The ACS Partnership Board is in the process of agreeing metrics to monitor progress and will submit these to the Health and Wellbeing Board on a regular basis.

Recommendation for the Health and Wellbeing Board:

The Health and Wellbeing Board is asked to:

1. Note the report and discuss its contents at the meeting on 14 September 2017
2. Discuss the accompanying presentation submitted on the day

3. Discuss the approach for the HWBs role in the on-going oversight of achieving health and care integration

Background documents:

Health and Social Care Integration: Road Map to 2020

<https://democracy.buckscc.gov.uk/documents/s94866/Health%20and%20Social%20Care%20Integration%20report%20for%209%20March%20HWB.pdf>